

Business Results Briefing

(Fiscal Year Ending March 31,2015)

April 1,2014-September 30,2014

Mandom Corporation

(Securities Code: 4917)



Contents

- 1. Consolidated Interim Business Results
- 2. Consolidated Net Sales
- 3. Consolidated Income
- 4. Summary of Our Strategic Business
- 5. Forecast of Consolidated Business Results for FY2015/3

1. Consolidated Interim Business Results

(Unit:Mln Yen)

	1Q+2Q							
	FY2015/3	FY2014/3	Balance	Yr/Yr	Yr/Yr	Achiev.		
Net Sales	38,452	37,043	1,408	103.8%	105.6%	98.6%		
Operating Income	5,240	5,356	▲ 115	97.8%	-	109.2%		
Ordinary Income	5,577	5,593	▲ 15	99.7%	-	112.0%		
Net Income	3,386	3,302	83	102.5%	-	117.2%		

2. Consolidated Net Sales

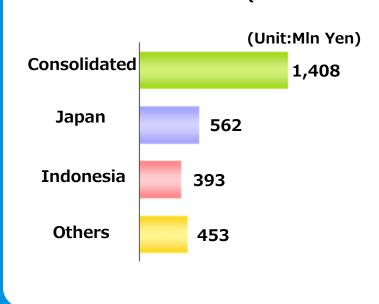
2-1. Net Sales by Region

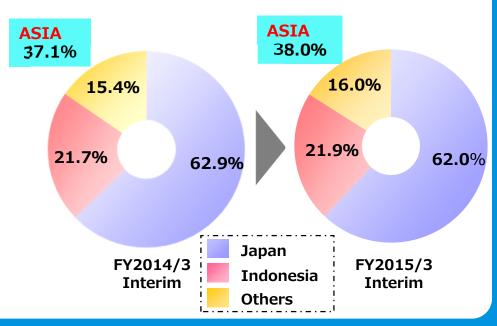
(Unit:Mln Yen)

			1Q+2Q					
		FY2015/3	FY2014/3	Balance	Yr/Yr			
Net Sales		38,452	37,043	1,408	103.8%			
	Japan	23,854	23,292	562	102.4%			
	Indonesia	8,432	8,039	393	104.9%			
	Others	6,165	5,712	453	107.9%			

2-2. Net Sales by Region Analysis (Year-on-Year)

2-3. Net Sales by Region Ratio(Year-on-Year)





2. Consolidated Net Sales

(Unit:Mln Yen) 2-4. Net Sales by Strategic Business Unit 1Q+2Q FY2015/3 FY2014/3 **Balance** Yr/Yr **Net Sales** 38,452 37,043 1,408 103.8% **Men's Grooming Business** 26,145 25,858 286 101.1% **Gatsby** 22,107 22,343 **▲ 236** 98.9% **Women's Cosmetics Business** 4,170 3,693 477 112.9% **Women's Cosmetry Business** 4,133 3,624 508 114.0% Other Business 4,002 3,867 135 103.5% (Unit:Mln Yen) **Men's Grooming Business Women's Cosmetics Business Women's Cosmetry Business** FY2015/3 FY2015/3 FY2015/3 Growth Growth Growth **Interim Results Interim Results Interim Results** Rate Rate Rate



3. Consolidated Income

3-1. Operating Income by Region

(Unit:Mln Yen)

	1Q+2Q							
	FY20	15/3	FY2014/3		Balance	Yr/Yr		
	Result	per Sales	Result	per Sales	Balance	11/11		
Operating Income	5,240	13.6%	5,356	14.5%	▲ 115	97.8%		
Japan	3,639	15.3%	3,868	16.6%	▲ 228	94.1%		
Indonesia	540	6.4%	607	7.6%	▲ 67	89.0%		
Others	1,060	17.2%	880	15.4%	180	120.5%		

3-2. Operating Income by Region Analysis(Year-on-Year)

▲115

(Unit:Mln Yen)

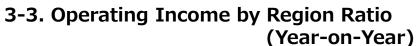
180

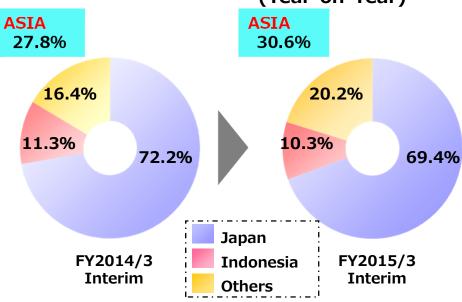
Japan ▲228

Indonesia ▲67

Others

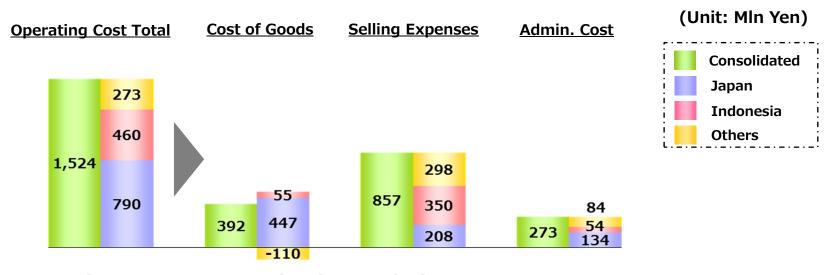
Consolidated



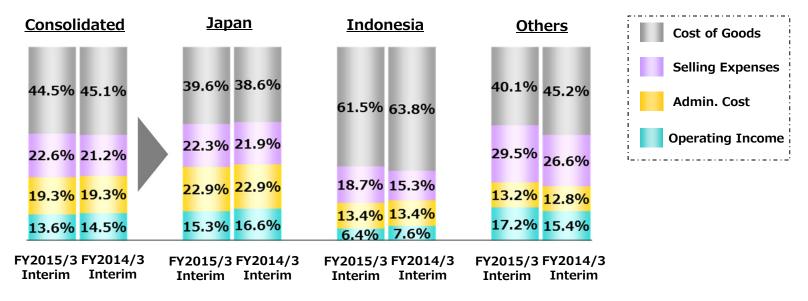


3. Consolidated Income

3-4. Operating Cost Analysis (Year-on-Year)



3-5. Operating Cost & Income (Ratio to Sales)



3. Consolidated Income

3-6. Ordinary Income and Net Income by Region

(Unit:Mln Yen)

	1Q+2Q							
	FY2015/3		FY2014/3		Balance	Yr/Yr		
	Result	per Sales	Result	per Sales	Dalalice	11/11		
Non-operating Income/Loss	336	0.9%	237	0.6%	99	142.1%		
Ordinary Income	5,577	14.5%	5,593	15.1%	▲ 15	99.7%		
Extraordinary Profit/Loss	▲ 5	▲0.0%	1	0.0%	▲ 7	▲300.8%		
Income before Income Taxes and Minority	5,571	14.5%	5,595	15.1%	▲ 23	99.6%		
Income Taxes and Minority Interes	1,879	4.9%	2,012	5.4%	▲ 133	93.4%		
Minority Interests in Net Income	305	0.8%	280	0.8%	25	109.1%		
Net Income	3,386	8.8%	3,302	8.9%	83	102.5%		

3-7. Non-Operating Income/Expenses & Extraordinary Profit/Loss

(Unit:Mln Yen)



4. Summary of Our Strategic Business

Japan

Sales by business category (%)



*Market data calculated by Mandom

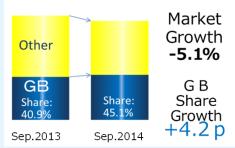
Men's Grooming Business

GATSBY

Hair Styling

Our Hair Jam series was put on the market in order to correspond to natural hair which young man pursues. They sold favorably and it also expanded our share in the hairstyling market.

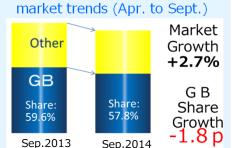
Men's hair styling product market trends (Apr. to Sept.)



Face & Body Care

we intensified in-store efforts around early delivery

of summer season products with a focus on paper materials. But since bad weather affected, the track record of gatsby and market were not so good.



Men's summer season product

LÚCIDO

We broadcasted the TV ad of the deodorant series corresponding to the middle-aged man's characteristic body odor. Achieved heightened recognition of "the middle-aged man's characteristic body odor" itself and improved awareness of care.

Women's Cosmetics Business



Targeting even greater numbers of Bifesta users, products were renewed in August, achieving enhanced ingredient functions.

Along with this, we placed a new TV ad with Anna Tsuchiya.

Women's Cosmetry Business

With the renewal of the popular Disney summer season products and the addition of sales of new

Deodorant Spray items, the in-store presence of the Disney Series was further intensified. In particular, Body Sheet was popular.



Body Sheet from the Disney Series

4. Summary of Our Strategic Business

Indonesia

Sales by business category (%)

Men's Grooming Business

GATSBY Hair Styling

Sales growth in the hair wax category was robust.

The new Styling Mist



TV ad for new Styling Mist product

product went on sale in Feb. TV ad placement was effective, and increasingly stores carrying these products.

Face & Body Care

Urban Cologne strength continues.

The new Eau de Parfum product is steadily being distributed to stores.

Shower Gel is also trending strongly.



The popular Urban Cologne series

Women's Cosmetics Business



The new Decorative Series (make-up) was Trending positively as a result of a combination of TV ad placement, web strategy utilizing Facebook, and intensified in-store promotions.



Decorative Series TV ad.

Women's Cosmetry Business

Ricelle

LÚCIDO-L

on Modern Trade.

Mist Cologne is trending strongly. Additional sales of Parfum Body Spray started in April.

Category growth through start of

Body Wipes (body sheet) sales.

New Product Body Wipes

Thanks to the effects of TV ad placement, the Hair Vitamin series was trending strongly, centering

The popular Lucido L Hair Care series



4. Summary of Our Strategic Business

Other

Sales by business category (%)

China

Centering on Gatsby hair spray, the men's hair styling category was strengthened. End of year placement of TV ads last year paid off, and our leading product, Set & Keep Spray, is the No. 1 product on the market.

Nielsen Survey Period Jan to Dec 2013

Thailand



"Bifesta Cleansing Lotion " TV ad

Steady growth in recognition through TV ad placement

In men's grooming category, "Gatsby Moving Rubber" (hair wax) made in Japan was introduced in urban centers, with TV ad placement to gain early recognition.

In women's cosmetics, a TV ad was placed in February for Bifesta Cleansing Lotion (make-up remover). Along with this, we implemented promotions such as strengthening in-store and product sampling, etc., and the product became No. 1 in the market.

Nielsen Survey Period Jan to Mar 2014

Indonesia

In Cambodia, our Gatsby men's grooming brand was strengthened. Sales growth was strong -- centering on the hair styling and deodorant categories. Starting with TV ads, we implemented a very diverse communications strategy targeting consumers, achieving increasing recognition.



For penetration of the Gatsby brand in Cambodia

5. Forecast of Consolidated Business Results for FY2015/3

(Unit:MIn Yen)

	1Q+2Q			3Q+4Q			Annual		
	Result	FY2014/3	Yr/Yr	Outlook	FY2014/3	Yr/Yr	Outlook	FY2014/3	Yr/Yr
Net Sales	38,452	37,043	103.8%	32,747	31,172	105.1%	71,200	68,215	104.4%
Operating Income	5,240	5,356	97.8%	1,879	1,497	125.5%	7,120	6,853	103.9%
Ordinary Income	5,577	5,593	99.7%	1,842	1,737	106.1%	7,420	7,330	101.2%
Net Income	3,386	3,302	102.5%	933	788	118.3%	4,320	4,091	105.6%