

The First Quarter Business Results Supplemental Information

(Fiscal Year Ending March 31,2021)

April 1,2020-June 30,2020







- **1. Consolidated Business Results**
- **2. Consolidated Net Sales**
- **3. Consolidated Income**
- 4. Forecast of Consolidated Business Results for FYE 2021/MAR
- Appendix

(Millions of yen)

		1Q									
	FYE 2021/MAR	FYE 2020/MAR	Balance	Yr/Yr	Yr/Yr※						
Net Sales	17,400	21,966	▲ 4,566	79.2%	80.1%						
Operating Income	1,109	2,573	▲ 1,463	43.1%	_						
Ordinary Income	1,404	2,829	▲ 1,424	49.6%	_						
Net Income Attributable to Owners of Parent	897	1,721	▲ 824	52.1%	_						

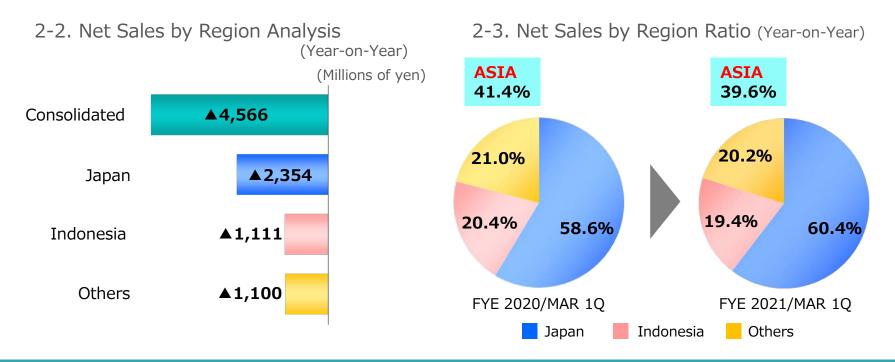
% Comparison with FYE 2020/MAR rate after adjustment.

EPS	¥19.99	¥36.91
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2. Consolidated Net Sales

2-1. Net Sales by Region

(Millions of yen)									
		1Q							
	FYE 2021/MAR	/MAR FYE 2020/MAR Balance Y							
Net Sales	17,400	21,966	▲ 4,566	79.2%					
Japan	10,513	12,868	▲ 2,354	81.7%					
Indonesia	3,378	4,489	▲ 1,111	75.2%					
Others	3,507	4,608	▲ 1,100	76.1%					

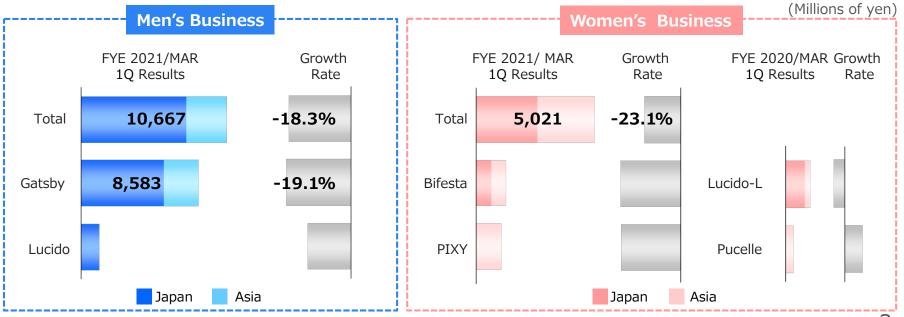


2. Consolidated Net Sales

2-4. Net Sales by Strategic Business Unit

	1			(Millions of yen)					
		1Q							
	FYE 2021/MAR	FYE 2020/MAR	Balance	Yr/Yr					
Net Sales	17,400	21,966	▲ 4,566	79.2%					
Men's Business	10,667	13,062	▲ 2,395	81.7%					
Gatsby	8,583	10,610	▲ 2,026	80.9%					
Women's Business	5,021	6,531	▲ 1,510	76.9%					
Other Business	1,711	2,373	▲ 661	72.1%					

%breakdown :Women's Cosmetics 2,745 Millions of yen (Yr/Yr 63.1%) / Women's Cosmetry 2,275 Millions of yen (Yr/Yr 104.5%)

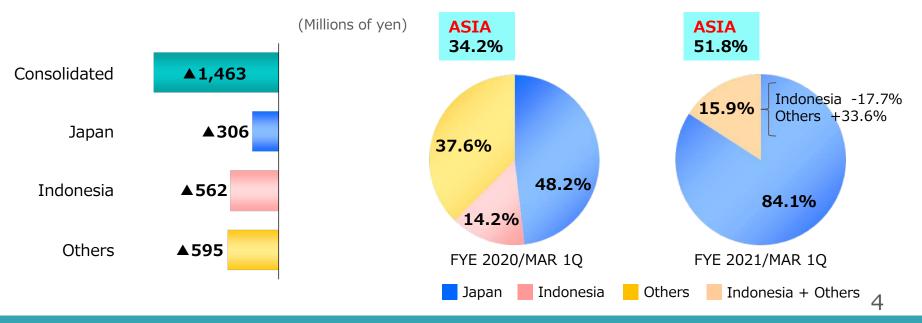


3-1. Operating Income by Region

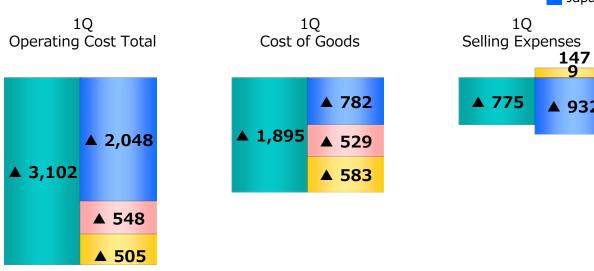
(Millions of yen)										
		1Q								
	FYE 2021/MAR		FYE 2020/MAR		Balance	Yr/Yr				
-	Result	per Sales	Result	per Sales	Dalarice	11/11				
Operating Income	1,109	6.4%	2,573	11.7%	▲ 1,463	43.1%				
Japan	933	8.9%	1,239	9.6%	▲ 306	75.3%				
Indonesia	▲ 196	▲5.8%	366	8.2%	▲ 562	▲53.5%				
Others	372	10.6%	968	21.0%	▲ 595	38.5%				

3-2. Operating Income by Region Analysis (Year-on-Year) 3-3. Operating Income by Region Ratio

(Year-on-Year)



3-4. Operating Cost Analysis (Year-on-Year)



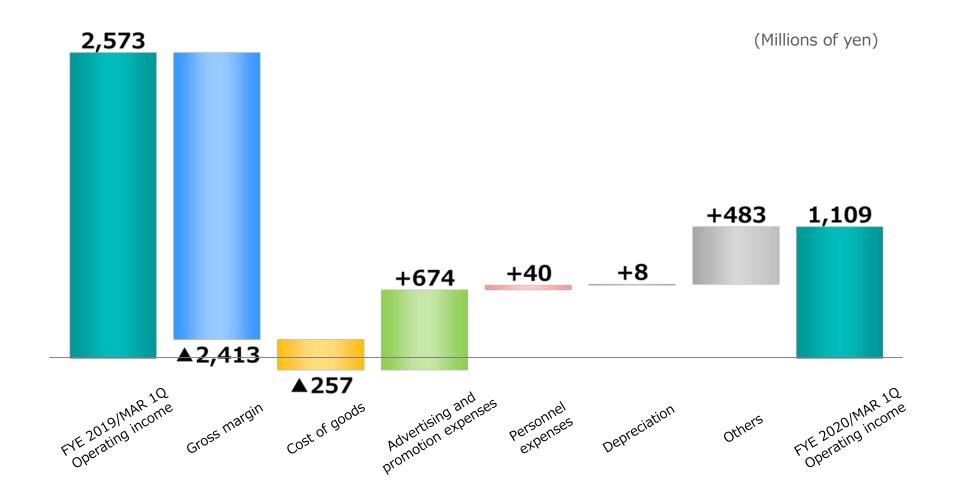
		Japan	Others
1Q	1Q	1Q	1Q (Millions of yen)
Operating Cost Total	Cost of Goods	Selling Expenses 147 9	Admin. Cost
	▲ 782	▲ 775 ▲ 932	▲ 431 ▲ 334 ▲ 28 ▲ 68
▲ 2,048	▲ 1,895 ▲ 529		
▲ 3,102	▲ 583		
▲ 548			
▲ 505			
3-5. Operating Cost &	Income (Ratio to Sales)	Cost of Goo Selling Expe	
Consolidated	Japan	Indonesia	Others

Consolidated

Indonesia

consonaucea	Sapan	indefiesta	others
47.2% 48.6%	40.3% 41.8%	64.4% 69.9%	49.6% 48.5%
18.2% 18.5%	23.8% 20.2%		11.6% 19.4%
23.0% 26.5%	26.3% 29.1%	8.9% 12.1%	17.8% 21.4%
11.7% 6.4%	9.6% 8.9%	8.2%	21.0% 10.6%
FYE 2020/MAR FYE 2020/MAR 1Q 1Q	FYE 2020/MAR FYE 2020/MAR 1Q 1Q	-5.8% FYE 2020/MAR FYE 2020/MAR 1Q 1Q	FYE 2020/MAR FYE 2020/MAR 1Q 1Q 1Q 5

3-6. Analysis of Change in Consolidated Operating Income

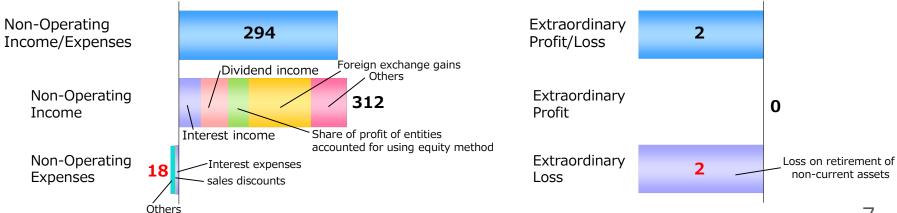


3-6. Ordinary Income and Net Income Attributable to Owners of Parent

(Millions of							
	1Q						
	FYE 202	21/MAR	FYE 202	20/MAR	Balance	Yr/Yr	
	Result	per Sales	Result	per Sales	Dalance	11/11	
Non-operating Income/Expenses	294	1.7%	255	1.2%	39	115.3%	
Ordinary Income	1,404	8.1%	2,829	12.9%	▲ 1,424	49.6%	
Extraordinary Profit/Loss	▲ 2	▲ 0.0%	0	0.0%	▲ 3	▲217.5%	
Income before Income Taxes and Minority Interests	1,402	8.1%	2,830	12.9%	▲ 1,427	49.5%	
Income Taxes and Minority Interests	474	2.7%	911	4.1%	▲ 436	52.1%	
Net Income	927	5.3%	1,919	8.7%	▲ 991	48.3%	
Net Income Attributable to Non-controlling interests	30	0.2%	197	0.9%	▲ 166	15.5%	
Net Income Attributable to Owners of Parent	897	5.2%	1,721	7.8%	▲ 824	52.1%	

3-7. Non-Operating Income/Expenses & Extraordinary Profit/Loss

(Millions of yen)



4. Forecast of Consolidated Business Results for FYE 2021/MAR

Forecast of Consolidated Business Results for FYE 2021/MAR

(Millions of yen)

		FYE 2021/MAR						FYE 2020/MAR	
	Annual			1Q+2Q			Result		
	Initial Plan	Balance	Yr/Yr	Initial Plan	Balance	Yr/Yr	Annual	1Q+2Q	
Net Sales	65,000	▲16,774	79.5%	33,000	▲11,439	74.3%	81,774	44,439	
Operating Income	1,500	▲4,470	25.1%	400	▲4,228	8.6%	5,970	4,628	
Ordinary Income	1,950	▲4,756	29.1%	750	▲4,357	14.7%	6,706	5,107	
Net Income Attributable to Owners of Parent	1,200	▲3,245	27.0%	450	▲2,826	13.7%	4,445	3,276	

Appendix

The First Quarter Results of FYE 2021/MAR (P/L of Mandom Corporation, PT Mandom Indonesia Tbk)

Mandom Corporation

(Millions of yen)									
	FYE	FYE	balance	Yr/Yr	Rivised				
	2021/MAR	2020/MAR	Dalarice	11/11	Plan				
Net sales	11,336	14,021	▲ 2,685	80.9%	44,500				
Cost of Goods	5,110	6,384	▲ 1,274	80.0%	-				
Cost Ratio	45.1%	45.5%	-0.5P	-	-				
Selling, general and administrative expenses	5,092	6,339	▲ 1,247	80.3%	-				
Operating Income	1,134	1,297	▲ 163	87.4%	-				
Non-operating Income/Los	486	484	2	100.5%	-				
Ordinary Income	1,620	1,781	▲ 160	91.0%	2,150				
Extraordinary Profit/loss	▲ 1	▲ 1	0	140.5%	-				
Net Income	1,227	1,289	▲ 61	95.2%	1,600				

PT Mandom Indnesia Tbk

Local Currency (Millions of Rp.)			Yen Equivalent			(Mill	ions of yen)		
	FYE	FYE	balance	Yr/Yr	Vr		FYE	balance	Yr/Yr
	2021/MAR	2020/MAR	balance	Dalarice fi/fi		2021/MAR	2020/MAR	balance	
Net sales	565,795	722,789	▲ 156,994	78.3%	Net sales	4,300	5,637	▲ 1,337	76.3%
Cost of Goods	407,191	461,728	▲ 54,536	88.2%	Cost of Goods	3,094	3,601	▲ 506	85.9%
Cost Ratio	72.0%	63.9%	+8.1P	_	Cost Ratio	72.0%	63.9%	+8.1P	-
Operating Income	447	89,861	▲ 89,414	0.5%	Operating Income	3	700	▲ 697	0.5%
Net Income	7,786	71,480	▲ 63,694	10.9%	Net Income	59	557	▲ 498	10.6%

This document contains forward-looking statements concerning Mandom's current plans, strategies, beliefs and performance. These forward-looking statements include statements other than those based on historical fact and represent the assumptions and beliefs of management based on information currently available. Mandom therefore wishes to caution readers that actual results may differ materially from expectations, and that forward-looking statements are subject to a number of foreseen and unforeseen risks and uncertainties. All amounts have been rounded to the nearest whole unit.